

High-Tech Manufacturing for the Circular Economy

3rd May 2025

Just at the beginning



“But CBM (Circular Business Model) innovations remain limited in scale, depth, and speed of adoption.”

“Only 8.6% of global raw material use comes from recycled sources, while remanufactured products account for just 1.9% of the market”

World Bank, “Squaring the Circle”



Drivers and Barriers



- + **Regulation**
- + **Subsidies**
- + **Lead Markets**
- + **Scarcity of raw material**
- + **Awareness is raising**

- ? **Regulation**
- ? **Transparency / Willingness to buy**
- ? **Complexity**
- ? **Productivity & Costs**
- ? **Impact on Innovation & Competitiveness**
- ? **Working conditions**

Need for action



- **Framework / Single Market**
- **Metrics & KPIs**
- **Science, Technology, Education**



Circularity: „Manufacturing inside“



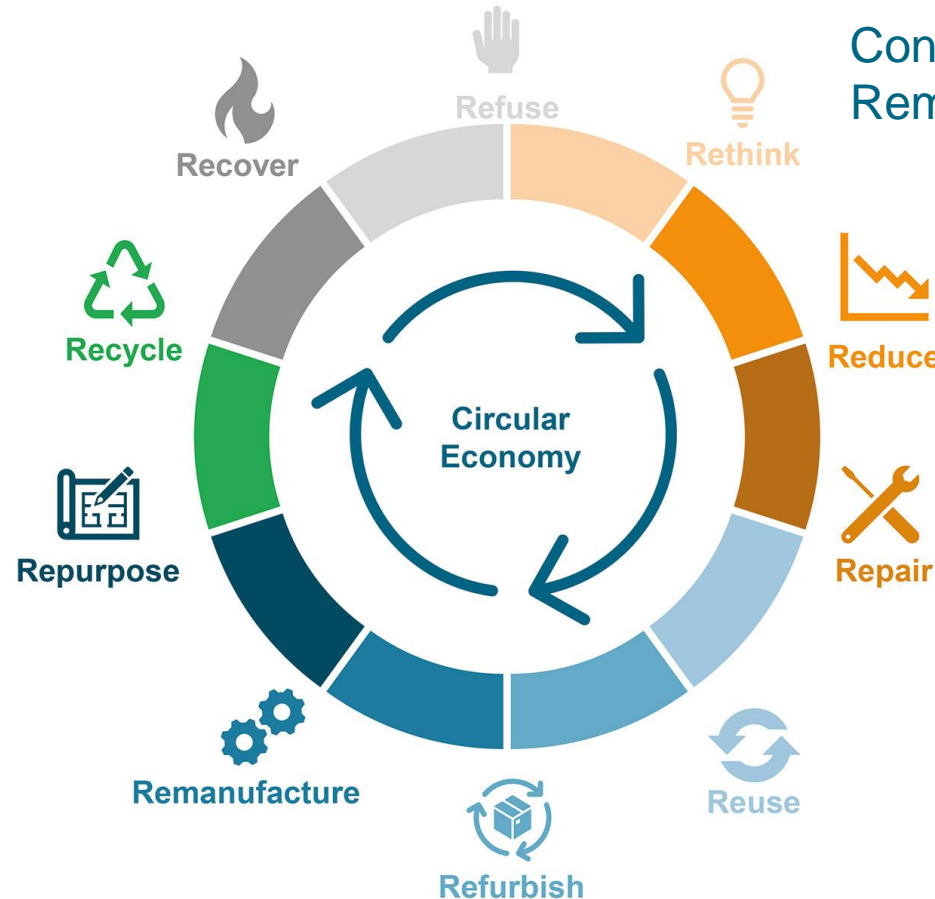
Functional Integration

Condition Monitoring /
Remote maintenance

Quality Management

Miniaturisation
reducing material needs / efficiency
use of secondary materials

„repair“ technologies (e.g. Additive
Manufacturing)



Waste treatment
technologies

Logistics

Automation, robotics
& AI for collection,
disassembly, sorting

Intelligent Digital Twins

„as a service“ (XaaS)

„upstream“ enabler

„Re-stream“ enabler

Source: VDMA

The „10-R-Factory“



- Making intelligent decisions, optimizing footprints along the life-cycle and across supply chains
- Enabling long-lasting, material-efficient, lightweight, easy-to-repair/remanufacture products
- Proving good jobs and attractive working conditions
- Repair, Refurbish, Remanufacture, Recycle with the same productivity, quality & working conditions as „new“ manufacturing



Conclusion: What is needed



- **Develop a Manufacturing R&I - Vision for the Circular Economy**
- **Gather data, improve metrics**
- **Skills and education**
- **Collaboration is key: Teaming-up of science, industry, policy makers and disciplines**

Thank You!